

Tata Communications

Estimate change	↔
TP change	↔
Rating change	↔

Bloomberg	TCOM IN
Equity Shares (m)	285
M.Cap.(INRb)/(USDb)	509.7 / 6.1
52-Week Range (INR)	2085 / 1543
1, 6, 12 Rel. Per (%)	-7/-11/-13
12M Avg Val (INR M)	1599

Financials & Valuations (INR b)

INR b	FY24	FY25E	FY25E
Net Sales	209.7	234.5	264.0
EBITDA	42.3	48.2	59.4
Adj. PAT	12.0	12.6	22.1
EBITDA Margin (%)	20.2	20.6	22.5
Adj. EPS (INR)	42.3	44.3	77.5
EPS Gr. (%)	-30.0	4.9	74.8
BV/Sh. (INR)	62.7	95.4	161.3

Ratios

Net D:E	4.9	2.4	0.7
RoE (%)	72.9	56.1	60.4
RoCE (%)	14.4	13.3	19.7
Payout (%)	39.5	22.6	12.9

Valuations

EV/EBITDA (x)	14.1	12.0	9.1
P/E (x)	42.3	40.3	23.1
P/BV (x)	28.5	18.8	11.1
Div. Yield (%)	0.9	0.6	0.6
FCF Yield (%)	1.9	5.1	7.6

Shareholding pattern (%)

As On	Mar-24	Dec-23	Mar-23
Promoter	58.9	58.9	58.9
DII	13.1	12.1	14.0
FII	18.2	19.2	17.0
Others	9.8	9.8	10.1

FII Includes depository receipts

CMP: INR1,788 **TP: INR1,950 (+9%)** **Neutral**

Steady DPS growth offsets declines in other verticals

- TCOM reported a 1% decline in revenue QoQ (in line), led by a decline in all segments, except DPS, which grew 3% QoQ. EBITDA margin improved 140bp QoQ to 20%, led by M&A synergies and the termination of loss-making contracts. Organic business EBITDA margin remained in line with the long-term guidance at 23.3%.
- The management's endeavor to drive growth, including in the loss-making acquisitions, led to margin contraction. However, the long-term focus on margin-accretive growth remains intact. We estimate a CAGR of 12%/18% in revenue/EBITDA over FY24-26. We retain our Neutral rating on TCOM. We would closely monitor the improvement in data revenue and margins.

EBITDA up 6% QoQ (in line); data revenue up 1% QoQ

- 1QFY25 consol revenue declined 1% QoQ to INR56.3b (in line) due to a decline in voice, core connectivity and other segments.
 - Data revenue grew 1% QoQ, led by DPS. For the last 2-3 quarters, data revenue growth has been ~1% QoQ.
- Consol EBITDA increased by 6% QoQ to INR11.2b (in line), led by M&A synergies, review of subsidiaries and termination of loss-making contracts.
 - Consol EBITDA margin improved 140bp QoQ to 20%. The company's long-term margin guidance is 23-25%.
- Adj. PAT after minority grew 7% QoQ to INR2.5b (in line), led by lower depreciation (-3% QoQ) and interest costs (-8% QoQ). Interest costs declined due to the reversal of interest on tax.
 - The company recorded an exceptional gain of INR857m due to the assessment of certain assets to realizable value classified as 'held for sale' and interest on tax.
- Capex usually remains low in 1Q. The company incurred capex of INR4.9b (vs. INR5.4b in 4Q).
- RoCE declined to 17.5% vs. 18.8% in FY24.
- Net debt increased by INR4.8b QoQ to INR96.1b.

Key takeaways from the management interaction

- Guidance intact:** The management reiterates the long-term target of 23-25% EBITDA margin, but in the short-term, margin may remain under pressure. It aims to double data revenue by FY27. TCOM expects to keep or improve EBITDA margins from 20% and expects ROCE to dilute further in 2Q.
- Robust funnel:** Win rates saw a healthy jump for India operations and improved marginally for international ops. The company won a big contract in the BFSI space. The order book, which has been flat for the past few quarters, saw good growth in 1Q, largely led by a couple of large deal wins. The funnel comprises 59% of DPS and 41% of core connectivity services.
- Quarterly growth:** Core connectivity revenue was affected by cable cuts in the Red Sea. Cloud hosting revenue rose 4.2% QoQ, next-gen revenue was flat, and media revenues grew 9.2% QoQ due to the ICC T20 World Cup in the Americas and Caribbean.

Valuation and view

- We keep our estimates largely unchanged and estimate revenue/EBITDA growth of 12/18% over FY24-26.
- The company has set an ambitious revenue growth target of INR280b by FY27 in the digital portfolio, which would be supported by both organic and inorganic initiatives.
- Net debt jumped ~68% YoY to INR96.1b due to inorganic acquisitions. However, TCOM's strong FCF of ~INR58b annually would allow it to scout for growth opportunities, with a healthy RoCE target of over 20%.
- Margin improvement and data revenue growth should be the key catalysts for further valuation re-rating. We maintain our Neutral rating with a TP of INR1,950, assigning 10x/3x EBITDA to the Data/Voice businesses.

Cons. Quarterly Earning Model

Y/E March	(INR b)											
	FY24				FY25E				FY24	FY25E	FY25E	Est
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q		1QE	Var (%)	
Revenue	47.7	48.7	56.3	56.9	56.3	57.8	59.3	61.1	209.7	234.5	58.4	-4
YoY Change (%)	10.7	10	24.4	24.6	18.1	18.6	5.2	7.3	17.5	11.8	38.2	
Total Expenditure	37.5	38.6	45	46.4	45.1	46.3	47.1	47.8	167.4	186.3	47.3	-5
EBITDA	10.2	10.2	11.3	10.6	11.2	11.5	12.2	13.3	42.3	48.2	11	2
YoY Change (%)	-4.9	-10.1	5.3	2.1	9.8	13	7.6	25.8	-2	14	5.5	
Depreciation	5.8	6.1	6.2	6.7	6.5	6.7	7	7	24.7	27.2	6.8	-4
Interest	1.3	1.4	1.9	1.9	1.7	1.7	1.7	1.6	6.4	6.8	1.8	-6
Other Income	1.9	0.3	0.1	0.6	0.3	0.6	0.6	1	2.8	2.5	0.8	-65
PBT before EO expense	5	3	3.4	2.6	3.3	3.6	4.1	5.6	14	16.7	3.2	4
Exceptional (gain)/loss	0	0	1.9	0.5	-0.9	0	0	0	2.4	0	0	
PBT	5	3	1.5	2.1	4.2	3.6	4.1	5.6	11.6	16.7	3.2	31
Tax	1.3	0.8	1.1	-1.1	0.9	0.9	1	1.4	2.1	4.2	0.8	
Rate (%)	25.9	26.1	73.8	-52.4	20.8	25.2	25.2	25.2	18.4	25.4	25.2	
MI & P/L of Asso. Cos.	-0.1	0	0	-0.1	0	0	0	-0.1	-0.2	-0.2	0	
Reported PAT	3.8	2.2	0.4	3.2	3.3	2.7	3.1	4.3	9.7	12.6	2.4	38
Adj PAT	3.8	2.2	2.3	3.7	2.5	2.7	3.1	4.3	12	12.6	2.4	2
YoY Change (%)	-30.2	-51.5	-41.5	14.5	-34.9	24.2	36.7	14.4	-30	4.9	-24.5	

Segmental details: DPS leads the growth (+3% QoQ)

- Data revenue, the key driver of revenue growth (contributes 82% of consol. revenue/EBITDA), increased by 0.8% QoQ to INR46.9b (in line).
 - Within the segment, core connectivity (54% contribution) declined 1% QoQ, while DPS (46% contribution) grew 3% QoQ.
 - Data EBITDA grew 6% QoQ and margins stood at 19.3% (up 90bp QoQ).
- Voice segment revenue declined 1.5% QoQ to INR4.2b, EBITDA increased 5% QoQ to INR462m, and margin improved 70bp QoQ to 10.9%.
- Others segment revenue declined 15% QoQ to INR5.2b, led by TCTS sub-segment. EBITDA rose 10% QoQ to INR1.7b and margins expanded 740bp QoQ to 32.9%.
 - The company has terminated a loss-making contract, which led to a decline in revenue and improvement in EBITDAM.

Others

- **Refinancing via issuance of NCD:** The board of directors approved a proposal to raise funds through the issuance of non-convertible debentures in a private placement for an amount up to INR20b.
- **Proposed restructuring:** TCOM is in the process of simplifying its existing layered structure and move Tata Communications (UK) Limited (TC UK), step down wholly owned subsidiary, directly under the ownership of TCOM. This would be an intra-group transaction and therefore, the ultimate beneficial economic interest and ownership of the company in TC UK will remain the same.

Exhibit 1: Valuation-based on Mar'26E EBITDA

India Business	
Particulars	FY26E
EBITDA	61,780
Multiple (x)	9.5
Voice EBITDA	1,588
Multiple (x)	3
Data EBITDA	60,192
Multiple (x)	10
Enterprise Value	5,85,915
Net Debt	30,132
Equity Value	5,55,784
No of Shares (mn)	285
Equity value/share (INR)	1,950
% Upside(Downside)	9%
CMP (INR)	1,789

Source: MOFSL, Company



Key takeaways from the management interaction

Growth

- In 1QFY25, the funnel comprised 59% of DPS and 41% of core connectivity services. Win rates saw a healthy jump for India operations and improved marginally for international segment. The company has won a big contract in the BFSI space.
- The order book, which has been flat for the past few quarters, saw good growth in 1Q, largely driven by a couple of large deal wins.
- Macro challenges persist, while opportunities exist in the market. Decision-making at the enterprise level is slower, resulting in longer lead times. The order book from OTT and SP segments remained lumpy in the last couple of quarters.
- TCOM has received an order for an event in Tokyo next year (order booked this year).
- Winning deals in Kaleyra will help the company grow in the overall CPaaS market, which has been muted globally.

Quarterly businesses growth

- Cloud hosting and security revenues increased by 4.2% QoQ and next-gen revenues were flat due to the aforesaid reclassification and also some customer-specific issues and delays.
- Media business revenues grew 9.2% QoQ. The ICC T20 World Cup in Americas and Caribbean was a coming together of Tatacom and switch capabilities.
- Core connectivity revenues this quarter were affected by cable cuts in the Red Sea.

Margin improvement

- TCOM expects to maintain or improve EBITDA margins from 20%.
- The company benefited from the termination of loss-making contracts in TCTS and one-off reversal in employee costs in 1Q.
- The company's organic business grew 23.3%, in line with the guidance of 23% to 25%.

Capex

- Cash capex in 1Q stood at INR5.41b and the approved CapEx is close to INR7.06b.
- The company is investing in opportunities to stay ahead of a disruptive technology curve, including megatrends such as AI cloud.
- The company has launched a unified SASE offering in partnership with Versa, which is a global launch.

Exhibit 2: Quarterly performance (INR m)

	1QFY24	4QFY24	1QFY25	YoY (%)	QoQ (%)	1QFY25E	v/s est (%)
Revenue	47,714	56,917	56,334	18.1	-1.0	58,377	-3.5
Operating Expenses	37,473	46,354	45,092	20.3	-2.7	47,342	-4.8
EBITDA	10,240	10,563	11,242	9.8	6.4	11,035	1.9
EBITDA Margins (%)	21.5%	18.6%	20.0%	-151bps	140bps	18.9%	105bps
Depreciation	5,797	6,658	6,474	11.7	-2.8	6,778	-4.5
Interest	1,310	1,882	1,722	31.4	-8.5	1,839	-6.4
Other Income	1,886	570	263	-86.0	-53.8	752	-65.0
Exceptional Items loss/(gain)	-20	521	-857	NM	NM	0	NM
PBT	5,039	2,072	4,167	-17.3	101.1	3,170	31.4
Tax	1,306	-1,085	868	-33.6	-180.0	798	8.8
Effective Tax Rate (%)	25.9%	-52.4%	20.8%			25.2%	
PAT	3,732	3,157	3,299	-11.6	4.5	2,372	39.1
MI & P/L in Associates	85	55	29	-65.2	-46.5	48	
PAT after Minority	3817	3212	3,328	-12.8	3.6	2,420	37.5
Adjusted PAT	3260	2303	2,471	-24.2	7.3	2,420	2.1

Source: MOFSL, Company

Exhibit 3: Detailed segmental quarterly performance

Particulars	1QFY24	4QFY24	1QFY25	YoY (%)	QoQ (%)	1QFY25E	v/s est (%)
Revenues							
Voice segment	4,183	4,290	4,227	1.1	-1.5	4,166	1.5
Others	4,409	6,069	5,171	17.3	-14.8	6,302	-18.0
Data segment	39,121	46,559	46,936	20.0	0.8	47,909	-2.0
Total Revenue	47,714	56,917	56,334	18.1	-1.0	58,377	-3.5
EBITDA							
Voice segment	621	440	462	-25.5	5.0	424	9.2
Margin (%)	14.8%	10.3%	10.9%	-391bps	67bps	10.2%	77bps
Others	334	1,550	1,701	408.7	9.8	1,599	6.4
Margin (%)	7.6%	25.5%	32.9%	2531bps	736bps	25.4%	753bps
Data segment	9,285	8,573	9,079	-2.2	5.9	9,013	0.7
Margin (%)	23.7%	18.4%	19.3%	-439bps	93bps	18.8%	53bps
Total EBITDA	10,240	10,563	11,242	9.8	6.4	11,035	1.9
Margin (%)	21.5%	18.6%	20.0%	-151bps	140bps	18.9%	105bps

Exhibit 4: Summary of our revised estimates

	FY25E	FY26E
Global Voice revenue (INR b)		
Old	16.0	14.2
Actual/New	16.4	15.3
Change (%)	2.9	7.5
Global Data revenue (INR b)		
Old	200.3	228.0
Actual/New	196.5	224.6
Change (%)	-1.9	-1.5
Total revenue (INR b)		
Old	242.9	273.0
Actual/New	234.5	264.0
Change (%)	-3.5	-3.3
Total EBITDA (INR b)		
Old	49.1	61.1
Actual/New	48.2	59.4
Change (%)	-1.8	-2.8
Voice EBITDA (INR b)		
Old	1.6	1.4
Actual/New	1.8	1.6
Change (%)	10.8	16.1
Data EBITDA (INR b)		
Old	40.8	52.0
Actual/New	41.1	52.2
Change (%)	0.9	0.4
EBITDA margin (%)		
Old	20.2	22.4
Actual/New	20.6	22.5
Change (%)	35bps	11bps
PAT (INR m)		
Old	13.7	23.8
Actual/New	12.6	22.1
Change (%)	-7.8	-7.2

Source: MOFSL, Company

Story in charts

Exhibit 5: Revenue declined 1% QoQ, EBITDA margin up 140bp

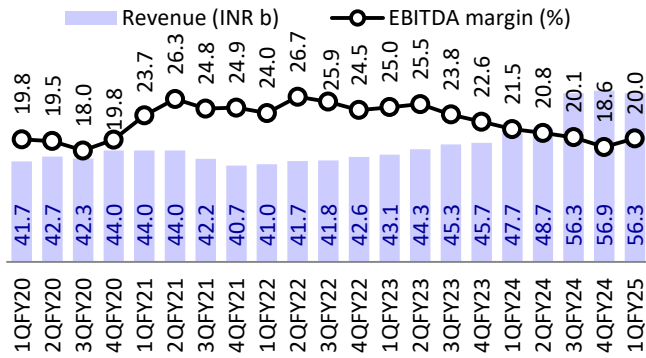


Exhibit 6: Data segment continued to lead Revenue/EBITDA

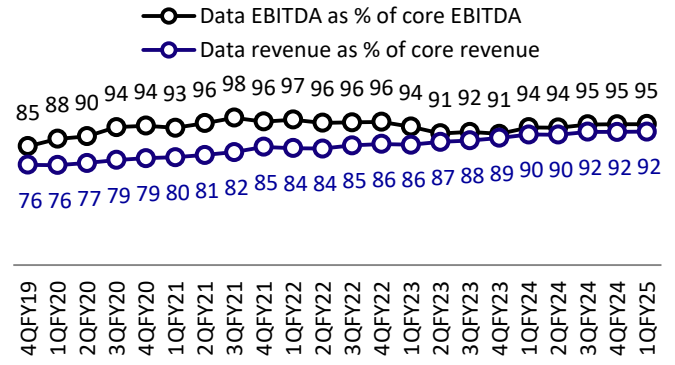


Exhibit 7: Voice revenue down 1.5%, margins up 70bp QoQ

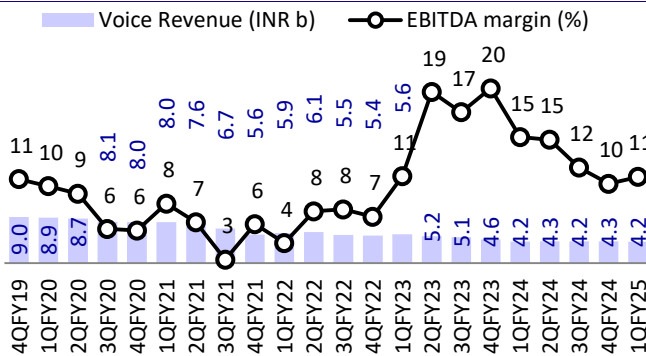
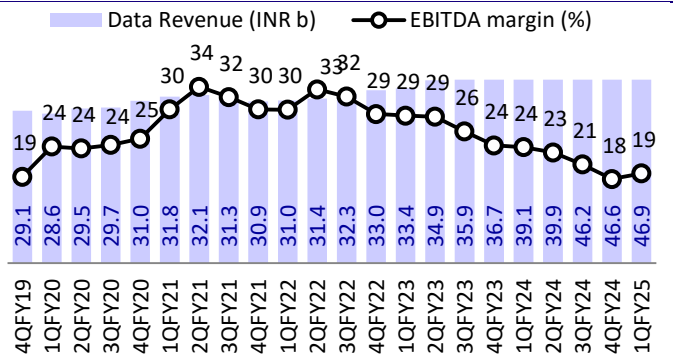


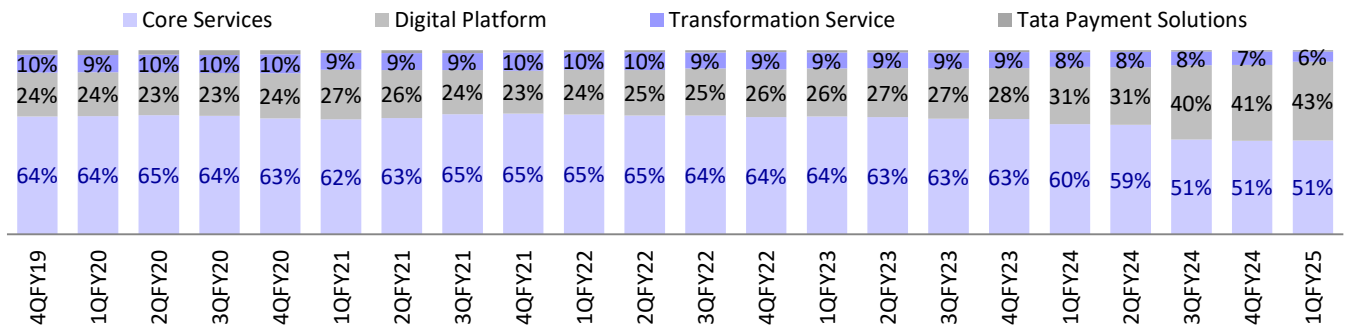
Exhibit 8: Data revenue up 0.8%, margin up 90bp QoQ



Source: MOFSL, Company

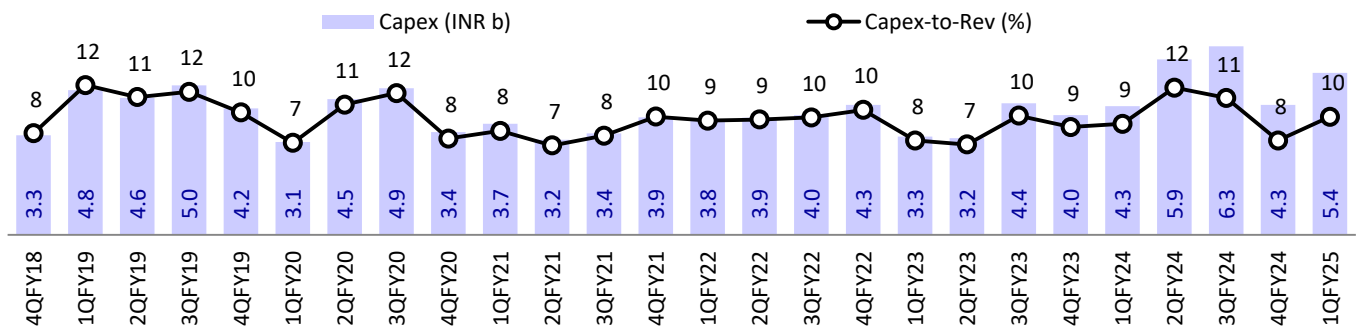
Source: MOFSL, Company

Exhibit 9: Revenue contribution from various segments; DPS continued to grow



*revised as per the new reporting structure. Source: MOFSL, Company

Exhibit 10: Quarterly capex trend



Source: MOFSL, Company

Financials and valuations

Consolidated - Income Statement								(INRb)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Total Income from Operations	165.2	170.7	171.0	167.2	178.4	209.7	234.5	264.0
Change (%)	-1.5	3.3	0.2	-2.2	6.7	17.5	11.8	12.6
Network Cost	71.6	67.8	63.3	62.0	63.8	80.9	96.2	104.5
Staff Cost	29.6	30.4	30.5	30.4	36.0	44.5	47.5	51.8
Operating & Other Expense	36.6	39.6	34.6	32.6	35.5	42.0	42.6	48.3
Total Expenditure	137.8	137.8	128.4	125.0	135.2	167.4	186.3	204.6
% of Sales	83.4	80.7	75.1	74.7	75.8	79.8	79.4	77.5
EBITDA	27.4	32.9	42.6	42.3	43.2	42.3	48.2	59.4
Margin (%)	16.6	19.3	24.9	25.3	24.2	20.2	20.6	22.5
Depreciation	20.7	23.6	23.1	22.0	22.6	24.7	27.2	28.5
EBIT	6.8	9.3	19.5	20.2	20.6	17.6	21.0	30.9
Int. and Finance Charges	4.0	4.7	4.2	3.6	4.3	6.4	6.8	5.6
Other Income	0.6	0.7	1.6	3.3	3.6	2.8	2.5	3.9
PBT bef. EO Exp.	3.4	5.3	16.8	19.9	19.9	14.0	16.7	29.3
EO Items	0.0	-3.9	-0.7	0.1	0.8	-2.4	0.0	0.0
PBT after EO Exp.	3.4	1.4	16.1	20.0	20.6	11.6	16.7	29.3
Total Tax	2.7	2.3	3.5	5.2	3.0	2.1	4.2	7.4
Tax Rate (%)	80	162	22	26	14	18	25	25
Minority Interest	1.5	0.0	0.0	0.0	-0.3	-0.2	-0.2	-0.2
Reported PAT	-0.8	-0.9	12.5	14.8	18.0	9.7	12.6	22.1
Adjusted PAT	-0.6	3.0	13.3	14.8	17.2	12.0	12.6	22.1
Change (%)	-288.6	-582.2	340.2	11.5	16.4	-30.0	4.9	74.8
Margin (%)	-0.4	1.8	7.8	8.8	9.6	5.7	5.4	8.4

Consolidated - Balance Sheet								(INRb)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Equity Share Capital	2.9	2.9	2.9	2.9	2.9	2.9	2.9	2.9
Total Reserves	-4.7	-15.6	-1.7	6.4	12.3	15.0	24.3	43.1
Net Worth	-1.8	-12.8	1.2	9.3	15.2	17.9	27.2	46.0
Minority Interest	0.1	0.0	0.3	0.3	0.3	0.0	0.0	0.0
Total Loans	106.8	81.6	98.0	79.0	75.3	101.2	94.0	74.0
Lease liabilities	0.0	39.9	14.4	12.2	10.4	11.5	11.5	11.5
Deferred Tax Liabilities	-0.9	-2.5	-2.8	-1.9	-3.2	-5.2	-5.2	-5.2
Capital Employed	104.2	106.3	111.0	98.9	98.0	125.3	127.4	126.2
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Gross Block	116.6	129.1	151.3	170.4	190.3	226.9	246.6	266.2
Less: Accum. Deprn.	5.0	28.6	51.7	73.8	96.4	121.1	148.3	176.8
Net Fixed Assets	111.6	100.5	99.6	96.6	93.9	105.8	98.2	89.4
Right to use assets	0.0	16.0	13.3	11.5	10.0	11.0	11.0	11.0
Goodwill on Consolidation	0.9	0.9	1.1	1.1	1.2	17.8	17.8	17.8
Capital WIP	4.1	4.5	6.1	8.7	11.5	13.3	13.3	13.3
Total Investments	14.9	15.6	22.3	15.7	19.5	16.1	16.1	16.1
Curr. Assets, Loans&Adv.	67.2	72.0	67.8	61.0	66.0	74.4	90.5	113.1
Inventory	0.8	0.7	0.3	0.4	1.6	0.8	1.4	1.5
Account Receivables	29.7	32.3	26.1	25.8	27.4	37.6	35.3	39.8
Cash and Bank Balance	8.5	9.1	9.3	7.4	10.6	8.4	23.1	39.2
Loans and Advances	28.2	29.9	32.1	27.3	26.4	27.6	30.7	32.6
Curr. Liability & Prov.	94.4	103.2	99.3	95.6	103.9	113.1	119.5	134.5
Account Payables	36.9	38.4	32.4	30.1	32.8	36.6	38.5	43.4
Other Current Liabilities	51.5	57.3	60.0	57.9	62.7	67.3	70.7	79.6
Provisions	6.0	7.5	6.9	7.7	8.5	9.3	10.3	11.6
Net Current Assets	-27.2	-31.2	-31.5	-34.6	-37.9	-38.7	-29.0	-21.4
Appl. of Funds	104.2	106.3	111.0	98.9	98.0	125.3	127.4	126.2

Financials and valuations

Ratios

Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Basic (INR)								
EPS	-2.2	10.6	46.5	51.8	60.3	42.3	44.3	77.5
Cash EPS	70.4	93.3	127.7	129.2	139.7	128.9	139.9	177.4
BV/Share	-6.4	-44.9	4.1	32.5	53.3	62.7	95.4	161.3
DPS	4.5	4.0	14.0	20.7	21.0	16.7	10.0	10.0
Payout (%)	-205.4	37.9	30.1	39.9	34.8	39.5	22.6	12.9
Valuation (x)								
P/E	-816.6	169.3	38.5	34.5	29.6	42.3	40.3	23.1
Cash P/E	25.4	19.2	14.0	13.8	12.8	13.9	12.8	10.1
P/BV	-280.4	-39.9	441.6	55.0	33.6	28.5	18.8	11.1
EV/Sales	3.6	3.6	3.5	3.5	3.2	2.9	2.5	2.0
EV/EBITDA	21.6	18.4	13.9	13.7	13.1	14.1	12.0	9.1
Dividend Yield (%)	0.3	0.2	0.8	1.2	1.2	0.9	0.6	0.6
FCF per share	-27.1	36.5	64.5	89.7	103.2	39.0	102.7	143.5
Return Ratios (%)								
RoE	-39.3	-41.2	-227.9	283.3	140.6	72.9	56.1	60.4
RoCE	1.5	-5.8	14.8	16.3	20.6	14.4	13.3	19.7
RoIC	1.9	-7.5	20.2	21.3	28.5	20.0	19.2	34.9
Working Capital Ratios								
Fixed Asset Turnover (x)	1.4	1.3	1.1	1.0	0.9	0.9	1.0	1.0
Asset Turnover (x)	1.6	1.6	1.5	1.7	1.8	1.7	1.8	2.1
Inventory (Days)	2	2	1	1	3	1	2	2
Debtor (Days)	66	69	56	56	56	65	55	55
Creditor (Days)	81	82	69	66	67	64	60	60
Leverage Ratio (x)								
Current Ratio	0.7	0.7	0.7	0.6	0.6	0.7	0.8	0.8
Interest Cover Ratio	1.7	2.0	4.6	5.6	4.8	2.7	3.1	5.6
Net Debt/Equity	-45.9	-7.6	69.9	7.3	3.7	4.9	2.4	0.7

Consolidated - Cash Flow Statement

(INRb)

Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
OP/(Loss) before Tax	3.4	-0.8	12.5	20.0	20.6	11.6	16.7	29.3
Depreciation	20.7	23.6	23.1	22.0	22.6	24.7	27.2	28.5
Interest & Finance Charges	4.0	4.7	4.2	3.6	4.3	8.3	6.8	5.6
Direct Taxes Paid	-2.7	-2.8	-5.0	0.9	-2.0	-2.2	-4.2	-7.4
(Inc)/Dec in WC	-3.3	-2.5	-5.5	-4.7	-0.6	-11.0	5.0	8.6
CF from Operations	22.0	22.1	29.4	41.8	45.0	31.4	51.4	64.5
Others	-6.6	3.1	2.4	0.2	-1.1	0.5	-2.5	-3.9
CF from Operating incl EO	15.4	25.2	31.8	42.0	43.8	31.8	48.9	60.6
(Inc)/Dec in FA	-23.2	-14.9	-13.4	-16.5	-14.4	-20.7	-19.7	-19.7
Free Cash Flow	-7.7	10.4	18.4	25.6	29.4	11.1	29.3	40.9
(Pur)/Sale of Investments	-2.4	-0.5	-6.9	9.4	-3.2	-3.6	0.0	0.0
Others	-0.3	0.0	0.3	-1.9	-0.8	-2.1	2.5	3.9
CF from Investments	-25.8	-15.3	-20.0	-8.9	-18.4	-26.4	-17.2	-15.7
Issue of Shares	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Inc/(Dec) in Debt	11.4	-4.0	-8.4	-27.8	-13.0	3.2	-7.2	-20.0
Interest Paid	-4.0	-3.9	-2.5	-2.5	-3.5	-5.3	-6.8	-5.6
Dividend Paid	0.0	-1.5	-1.1	-4.0	-5.9	-6.0	-3.3	-3.3
Others	-1.5	0.0	0.5	-0.6	0.1	-0.1	0.2	0.2
CF from Fin. Activity	6.0	-9.4	-11.6	-34.9	-22.2	-8.2	-17.1	-28.7
Inc/Dec of Cash	-4.4	0.6	0.2	-1.8	3.2	-2.8	14.7	16.1
Opening Balance	13.0	8.5	9.1	9.3	7.4	10.6	8.4	23.1
Closing Balance	8.5	9.1	9.3	7.4	10.6	8.4	23.1	39.2

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NOTES

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BUY	>=15%
SELL	< - 10%
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UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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